

REPORT OF THE COMMITTEE OF INDEPENDENT DIRECTORS OF ORCHID PHARMA LIMITED RECOMMENDING THE DRAFT SCHEME OF AMALGAMATION AND ARRANGEMENT BETWEEN ORCHID PHARMA LIMITED AND DHANUKA LABORATORIES LIMITED AND THEIR RESPECTIVE SHAREHOLDERS AND CREDITORS

Members Present

In Physical mode

Dr. Dharam Vir Chairman and Independent Director

Mr. Manoj Kumar Goyal Independent Director

Mr. Mudit Tandon Independent Director

through Video Conferencing

Mr. Tanu Singh Independent Director (Location- Noida)

Attendance

through Video Conferencing

Nikita K Company Secretary and Compliance Officer (Location-Chennai)

Invitation

Physical mode

Sunil Kumar Gupta Chief Financial Officer

Vikram Jain Partner, M/s. SSPA & Co., Chartered Accountants

Furug Ved Partner, M/s. SSPA & Co., Chartered Accountants

Ravi Wadhawan Associate Director, M/s. KPMG Assurance and Consulting Services LLP, Consultant

Background

The Proposal to approve a Draft Scheme of Amalgamation and Arrangement between Dhanuka Laboratories Ltd. ('Amalgamating Company') and Orchid Pharma Ltd. ('Amalgamated Company' or 'Company') and their respective shareholders ('the Scheme') was placed before and considered by members of the Committee of Independent Directors at its meeting held on Thursday, December 16, 2021 at Global Gateway Towers, near Guru Dronacharya metro station, MG road, Gurugram-122002, Haryana

The Equity shares of Company are listed on BSE Ltd ('BSE'), National Stock Exchange of India Ltd ('NSE'). The Company will be filing the Scheme along with necessary information/documents

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For ORCHID PHARMA LIMITED

COMPANY SECRETARY



1.3. The Report of the Committee of Independent Directors is made to comply with the requirements of the SEBI Circular No. SEBI/HO/CFD/DIL1/CIR/P/2021/0000000665 dated November 23, 2021 ("Master Circular") and SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 after considering following:

- i. Draft Scheme of Amalgamation and Arrangement;
- ii. Valuation Report issued by Mr. Parag Ved (Partner M/s. SSPA & Co., Chartered Accountants) dated December 16, 2021 being Registered valuer appointed for the purposes of this Scheme (Registration No. IBBI/RV-E/06/2018/10092);
- iii. Fairness Opinion Report dated December 16, 2021 issued by Fortress Capital Management Services Pvt Ltd, Category-I SEBI Registered Merchant Banker (Reg. No. INM000011146) providing fairness opinion on the share exchange ratio recommended in the valuation report prepared by Mr. Parag Ved (Regn No IBBI/RV-E/06/2018/10092) (Partner M/s.SSPA & Co., Chartered Accountants); and
- iv. Certificate dated December 14, 2021 obtained from the Statutory Auditors of Amalgamated Company i.e. M/s. CNGSN & Associates LLP, Chartered Accountants (Firm's Registration No. 0049158/S200036) to the effect that the Scheme is in compliance with applicable Accounting Standards specified by the Central Government in Section 133 of the Companies Act, 2013 in pursuance of the SEBI Master Circular.

2. Proposed Scheme

2.1 The Scheme, inter-alia, provides the following:

- i. Amalgamation of Dhanuka Laboratories Ltd with Orchid Pharma Ltd and
- ii. Various other matters consequential or otherwise integrally connected herewith

2.2 Consideration/ Share Exchange Ratio

Upon the Scheme becoming effective, all the equity shares held by the Amalgamating Company and its nominees in Amalgamated Company shall stand cancelled and extinguished as on Appointed Date and fresh shares of Amalgamated Company shall be issued to shareholders of the Amalgamating Company as per the share exchange report issued by the Registered valuer.

In terms of the Scheme and based on Valuation Report issued by issued by Mr. Parag Ved (Partner M/s. SSPA & Co., Chartered Accountants) dated December 16, 2021 Registered Valuer with Registration No. IBBI/RV-E/06/2018/10092 and Fairness Opinion provided by Fortress Capital Management Services Pvt Ltd, Category-I SEBI Registered Merchant Banker (Reg No INM000011146), following would be the share exchange ratio for shareholders of Amalgamating Company:

"63 fully paid up equity shares of face value of INR 10/- (Indian Rupees Ten) of Amalgamated Company to be issued and allotted to the shareholders of Amalgamating Company against 2 fully paid up equity share of face value of INR 100/- (Indian Rupees Hundred) each held in Amalgamating Company."

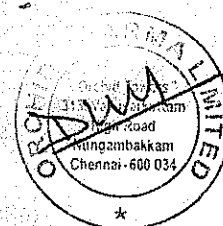
2.3 Appointed date for the Scheme is the Effective Date (as defined in the proposed Scheme).

2.4 The 'Effective Date' for the Scheme means the day on which last of the conditions specified in Clause 5.11 of the Scheme are complied with.

2.5 The Scheme would be subject to the sanction or approval of the National Company Law Tribunal, Chennai, SEBI, Stock Exchanges, Shareholders, Creditors and other Appropriate Authorities (as defined in the Scheme).

3. Purpose and Rationale of Scheme

The proposed amalgamation of Amalgamating Companies with the Amalgamated Company is in the interest of shareholders and creditors on account of following reasons:



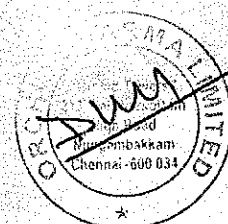
- 3.1 The proposed amalgamation is in accordance with resolution plan dated May 16, 2019 which, inter alia, provides as under –

"The Resolution Applicant plans to merge into the Corporate Debtor after the acquisition, which will result in creation of much larger company which will have a potential to reach a sales turnover of up to Rs. 1400-1500 crores with EBITDA of Rs. 200 to Rs. 250 crores, thereby creating a high value company in the future."

- 3.2 Amalgamating Company and Amalgamated Company are engaged in the similar business. The amalgamation will ensure focused management in the combined entity thereby resulting in efficiency of management and maximizing value for the shareholders.
- 3.3 The proposed amalgamation in accordance with the terms of this Scheme would enable both the companies to realize benefits of greater synergies between their businesses, achieve wider product offerings and geographical footprints, consolidating operations thereby leveraging the capability of Amalgamated Company, yield beneficial results and pool financial resources as well as managerial, technical, distribution and marketing resources (including stronger market presence) of each other in the interest of maximizing value to their shareholders and the stakeholders.
- 3.4 This enhanced value maximization shall result in a stronger balance sheet which will attract investors
- 3.5 Elimination of conflict of interest between both Amalgamating Company and Amalgamated Company as both are undertaking similar business.
- 3.6 Ensuring a streamlined group structure by reducing the number of legal entities in the group structure, and thereby eliminating inter-company transactions, administrative duplications and consequently reducing the administrative costs of maintaining separate companies;
- 3.7 The amalgamation would result in improved competitive position of the Amalgamated Company as a combined entity and achieving economies of scale.

4. Synergies

- 4.1 The Companies are engaged in the similar business of manufacturing and distributing pharmaceutical products. The amalgamation will ensure creation of a combined entity under the Amalgamated Company, as the holding entity of the cluster, thereby resulting in on-time supplies, efficiency of management and maximizing value for the shareholders. Further, such restructuring will lead to simplification of group structure by eliminating multiple companies in similar business;
- 4.2 The Companies believe that the financial, managerial and technical resources, personnel, capabilities, skills, expertise and technologies of each of the Companies pooled in the Amalgamated Company, will lead to optimum use of infrastructure, cost reduction and efficiencies, productivity gains and logistic advantages and reduction of administrative and operational costs, thereby significantly contributing to the future growth and maximising shareholder value;
- 4.3 The proposed amalgamation under the Scheme would be in the best interest of the companies

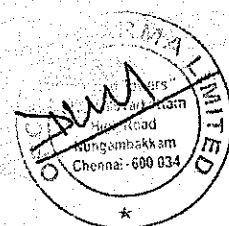


and their respective shareholders, employees, creditors, customers and other stakeholders as the proposed amalgamation will yield advantages as set out, inter alia, below:

- (i) realising benefits of greater synergies between their businesses, yield beneficial results and pool financial resources as well as managerial, technical, distribution and marketing resources of each other in the interest of maximizing value to their shareholders and the other stakeholders;
- (ii) integrated value chain to enhance degree of vertical integration in the pharmaceutical products segment;
- (iii) greater efficiency in cash and debt management and unfettered access to cash flow generated by the combined business, which can be deployed more efficiently, to maximize shareholders value and better debt management;
- (iv) Enhanced value maximization shall result in a stronger balance sheet which will attract investors
- (v) pooling of resources, creating better synergies, optimal utilisation of resources, centralization of inventory and greater economies of scale, such as:
 - a. Elimination of conflict of interest;
 - b. Combining of product range;
 - c. Combined sourcing of raw materials and other procurements with centralized inventory management will lead to better economies of scale, increased synergies and operational efficiencies;
 - d. sharing of best practices and cross-functional learnings;
 - e. leverage of resources for aggressive growth in its product segment;
 - f. augmenting the infrastructural capability of the Amalgamated Company to effectively meet future challenges;
 - g. Utilize pan India and overseas distribution and marketing network of the combined entity to sell its value-added products; and
 - h. Clubbing of shipments and combining of stockyards will facilitate optimization of logistics movements and freight costs.
- (vi) The customers' need would be addressed
 - a. By providing them uniform products and service experience; and
 - b. owing to dedicated stock yards and supply chain efficiencies across multiple locations, in India;
- (vii) simplification of management structure, elimination of duplication and multiplicity of compliance requirements, rationalization of administrative expenses; better administration and cost reduction (including reduction in administrative and other common costs);
- (viii) further expanding the business of Amalgamated Company into growing markets;
- (ix) adoption of improved safety, environment and sustainability practices owing to a centralized committee at combined level to provide focused approach towards safety, environment and sustainability practices resulting in overall improvement;
- (x) create value for the stakeholders including the respective shareholders, customers, lenders and employees;
- (xi) The amalgamation will pave way for creation of a stronger platform for growth, ability to provide more innovative products, increased cross sell opportunities and greater financial flexibility for sustained growth; and
- (xii) With a stronger asset base, the amalgamation could provide potential re-rating of the credit worthiness of the Company that would benefit all the shareholders.

5. Impact of the Scheme on the shareholders of the Company on Amalgamation of Amalgamating Company

5.1 Amalgamating Company is the parent company of the Amalgamated Company (i.e. Amalgamating Company owns 89.96% in Amalgamated Company);



- 5.2 It is proposed to amalgamate Amalgamating Company into the Amalgamated Company which shall result in issuance of equity shares to shareholders of Amalgamating Company as per the share exchange ratio proposed;
- 5.3 The scheme has been drafted keeping in mind the provisions of section 2(1B) of Income-tax Act, 1961 and therefore there it may not have any adverse tax implications;
- 5.4 The financial capability of the Company shall be strengthened on amalgamation of Amalgamating Company;
- 5.5 Further, the Fairness Opinion confirmed that the share exchange ratio in the valuation report is fair to the Amalgamated Company, Amalgamating Company and their respective shareholders; and
- 5.6 Therefore, the said Scheme is not detrimental to the shareholders of the Company.

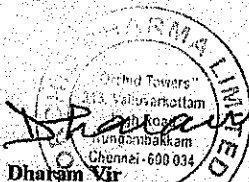
6. Cost benefit analysis of the Scheme

Keeping in view of synergies and the cost benefits expected (refer clause 3 and 4 above) the Committee of Independent Directors is of the view that post amalgamation, the Company would be able to achieve synergies of business, cost reduction, increase efficiencies, productivity gains and logistical advantages, thereby continuing to future growth and enhancement of shareholder value.

7. Recommendations of the Committee of Independent Directors

The Committee of Independent Directors after due deliberations and due consideration of all the terms of the draft Scheme, Valuation report, Fairness Opinion Report, and the specific points mentioned above, recommends the Draft Scheme for favorable consideration by the Board of Directors of the Company, the BSE Limited, the NSE Limited and Securities and Exchange Board of India.

By the order of the Committee of Independent Directors
For and on behalf of Orchid Pharma Limited



Dharam Vir
Chairman of the Committee of Independent Directors
DIN: 08771224

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For ORCHID PHARMA LIMITED

COMPANY SECRETARY

Date: December 16, 2021
Place: Gurugram